

List of announcements made by The Hotel Corporation plc since flotation in July 2004

2004

- 12 July 2004 The Hotel Corporation plc raises £22m in Placing by Shore Capital, Joins AIM
- 17 December 2004 Placing to raise £13.25 million and subscription for 101 Units in Dawnay Shore Hotels plc ("DSH") in connection with the acquisition by DSH of three hotels for £57 million

2005

- 3 May 2005 Maiden Preliminary Results
- 27 June 2005 Acquisition of Walton Hall by DSH for £15m
- 27 September 2005 Interim results for the six months ended 30 June 2005
- 9 December 2005 Acquisition by DSH of three signature hotels for £41 million

2006

- 30 March 2006 Notification of Preliminary results
- 4 April 2006 Preliminary Results for the year ended 31 December 2005
- 4 April 2006 Dividend Declaration
- 17 July 2006 Holding in Company

2006 (continued)

- 4 September 2006 Notification of Interim Results
- 18 September 2006 Interim results for the six months ended 30 June 2006
- 9 November 2006 Strategic Review of Dawnay Shore Hotels plc
- 19 December 2006 Total Voting Rights

2007

- 4 April 2007 Notification of Preliminary results
- 23 April 2007 Preliminary Results for the year ended 31 December 2006
- 23 April 2007 Holding in Company
- 25 April 2007 Final dividend payment date
- 15 May 2007 Directorship
- 29 May 2007 Directorship
- 1 June 2007 Resignation of Donald Adamson
- 15 August 2007 The Hotel Corporation plc (the "Company") is pleased to announce that, in compliance with AIM Rule 26, details of the Company are available on the website address www.thehotelcorporation.co.im.